

# HALIFAX HAWKS MINOR HOCKEY ASSOCIATION

Year End Financial Statements - FY 22 - 23 (updated with Actuals as at 04-30-23) For the season year ended April 30, 2023 .

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### Halifax Hawks Minor Hockey Association Overview

#### For the season year ended April 30, 2023

2022 / 2023 Actuals Overview

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Key season statistics	2	022/2023 B	2022 / 2023 A	Change	Change
Membership		707	650	\$ (57)	57
Season registration	\$	627,890.00	\$ 571,980	\$ (55,910.00)	55,910
Other revenue	\$	131,096.96	\$ 129,166	\$ (1,930.66)	1,931
Operational expenses	\$	157,754.98	\$ 147,783	\$ 9,972.38	9,972
Divisional expenses	\$	502,132.97	\$ 453,149	\$ 48,983.47	48,983
General and administration expenses	\$	74,407.46	\$ 75,681	\$ (1,273.92)	(1,274)
Depreciation	\$	28,670.30	\$ 34,904	\$ 6,233.46	(6,233)
Excess revenues over expenses	\$	(3,978.75)	\$ (10,371)	\$ (6,392.19)	6,392

#### Revenues

Final memberships for the 22/23 season were 650 against an expectation (per budget, previously approved) of 707. Additionally, our pre-season camp revenues were negatively impacted by Hurricane Fiona which resulted in a multi-day power outage at Centennial Arena. Very productive camp and fundraising season to partially offset lower membership.

#### **Operational expenses**

Decrease of ~\$8.6K vs budget which is a result of both camp and tryout expenses being lower than budgeted. Actual invoices for officials, evaluators and ICE all came lower than expectations. We have also adjusted for HC's decision to eliminate the \$3 per player and volunteer which has an effect of ~\$2.6K.

#### **Divisional expenses**

Reduction of ~\$59K, mainly as a result of running 3 fewer teams this year to accommodate 57 fewer registrations than planned. This has translated into reduced need for ice, officials, insurance and other related expenses. Actual ICE costs are also lower this year as a result of a one time "ice return" valued at approximately \$16K and an overall reduction in the cost per hour ice, driven mainly from one arena (Nustadia).

#### General and administration

We have restructured the relationship that we have with MNP to ensure our costs are optimized going forward. We are no longer obtaining an audit or formal "review" under NFP standards in Canada. Note other costs are down commensurate with the FY change (fewer months)

#### Depreciation

Higher depriciation as a result of capitalizing approximately \$81K in new equipment this fiscal year (\$43K for jersey's and the difference for other equipment).



### Halifax Hawks Minor Hockey Association Statement of Fund Activities

VA WK	For the seasons	year ended May	y 31st, 22	2023 Actuals	2022 Actuals	Difference	
	General Fund	Capital Fund	Reserve Fund	Total	Total	\$	
Revenues							
Season registration	571,980			571,980	586,837	(14,857)	
Tryout registration	34,250			34,250	38,090	(3,840)	
Development revenue	72,516			72,516	76,688	(4,172)	
Interest revenue	200			200	236	(36)	
Fundraising and donations	22,200			22,200	11,354	10,846	
Total revenues	701,146	-	-	701,146	713,205	(12,058)	
Expenses							
Operational expenses (see schedule)	147,783			147,783	126,478	(21,304)	
Divisonal expenses (see schedule)	453,149			453,149	475,147	21,998	
General and administration (see schedule)	75,681			75,681	80,415	4,733	
Depreciation		34,904		34,904	9,789	(25,115)	
Total operational expenses	676,613	34,904	-	711,517	691,829	(19,688)	
Excess revenues over expenses	24,533	(34,904)	-	(10,371)	21,375	(31,746)	
Fund balances, beginning of season	30,000	13,072	224,319	267,391	241,653	25,738	
Excess revenues over expenses	24,533	(34,904)		(10,371)	19,782	(30,153)	
Interfund transfers	,		-		-		
Fund balances, end of season	54,533	(21,832)	224,319	257,020	261,435	(4,415)	



## Halifax Hawks Minor Hockey Association Schedule of Expenses

	For the seasons year ended April 30th	2023 Actuals	2022 Actuals	Difference
		Total	Total	\$
Operational expenses				
Clinic and certification		13,500	12,070	(1,430)
Development and facilitation		42,244	32,843	(9,401)
Equipment and supplies		21,252	17,238	(4,013)
Meals and entertainment		1,500	202	(1,298)
Salaries		68,587	64,083	(4,504)
Travel		700	43	(657)
Total operational expenses		147,783	126,478	(21,304)
Divisional expenses				
lce rental, net		321,853	369,264	47,411
Officials		63,191	38,215	(24,976)
League fees		6,800	5,930	(870)
Development and facilitation		8,550	2,150	(6,400)
Equipment and supplies		1,500	6,854	5,354
Insurance		51,255	52,734	1,479
Total divisional expenses		453,149	475,147	21,998
General and administration				
Advertising		233	24	(208)
Bank fees		718	(13)	(730)
Communications		6,856	2,907	(3,949)
External audit and legal fees		11,753	9,952	(1,801)
Office equipment and supplies		2,936	5,564	2,628
Meals and entertainment		350	2,615	2,265
Non-income taxes		3,950	7,431	3,482
Salaries		37,583	42,002	4,419
Transaction fees		11,303	9,932	(1,371)
Total general and administrati	on	75,681	80,415	4,733



### Halifax Hawks Minor Hockey Association Balance Sheet

AN WE B	For the seas	sons year ended N	lay 31st, 22	Opening Balance	Closing Balance	Difference
-	General Fund	Capital Fund	Reserve Fund	Total	Total	\$
Assets						
Current						
Cash	\$ 110,488	.78		132,942	110,489	(22,453)
Accounts receivable	\$ 36,375	.00		109,071	36,375	(72,696)
Short-term investments	\$	-	\$ 54,211.00	87,870	54,211	(33,659)
Trust asset	\$ 36,967	.57		27,789	36,968	9,179
Government remittance deposit	\$ 7,426			7,426	7,426	-
Due from General Fund			\$ 148,185.35	172,025	148,185	(23,840)
	\$ 191,257	.35		537,123	393,654	(143,469)
Capital assets		\$ 59,767.24	ļ	13,072	59,767	46,695
				550,195	453,421	(96,774)
Liabilities						
Current						
Accounts payable and accrued liabilities	6,978	.94		23,273	6,979	16,294
Deferred revenue				19,717	-	19,717
Trust liability	36,9	68		27,789	36,968	(9,179)
Due to Reserve Funds	148,1	185		172,025	148,185	23,840
	192,1	32		242,804	192,132	50,672
Long-term debt	40,0	00		40,000	40,000	-
				282,804	232,132	50,672
Net Assets						
Internally restricted			202,396	224,319	202,396	21,923
Unrestricted	30,0	00 59,767		43,072	89,767	(46,695)
Unicaticleu		00 39,707		267,391	<b>292,164</b>	(40,093)
	191,2	57		550,195	453,421	(24,770)



Halifax Hawks Minor Hockey Association Administration Actuals 2022 / 2023 Season

	June	July	August	September	October	November	December	January	February	March	April	May	Total	Comments
Salaries														
Wages	3,416.67	3,416.67	3,416.67	3,416.67	3,416.67	3,416.67	3,416.67	3,416.67	3,416.67	3,416.67	3,416.67			Manager, Operations + prior year bonus accrual paid in June
Cellphone	60.00	60.00	60.00	60.00	60.00	60.00	60.00	60.00	60.00	60.00	60.00			\$60/month cellphone allowance
Employer taxes	127.10	127.10	127.10	127.10	127.10	127.10	127.10	127.10	127.10	127.10	127.10		1,398.10	EI, CPP, WCB
Bank fees														
Monthly			20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00		180.00	Estimate \$20 per month during season
Direct deposits													-	
Cheques				62.50			62.50			62.50				Cheques purchased
Other (NSF, fees)				175.00	175.00								350.00	NSF fees on payments by cheque
Transaction fees														
Monthly	27.59	27.59	27.59	27.59	27.59	27.59	27.59	27.59	27.59	27.59	27.59			Monthly service for Elavon (\$5) and SportsPay (\$22.59)
Transaction costs				11,000									11,000.00	Transaction fees on credit card, used PY as estimate
IT and Communications														
Internet	116.09	116.09	116.09	116.09	116.09	116.09	116.09	116.09	116.09	116.09	116.09			\$116.09 per month for Centennial internet
Website		1,500.00											1,500.00	
Ice scheduler		2,000.00											2,000.00	
Quickbooks Online	69.00	69.00	69.00	69.00	69.00	69.00	69.00	69.00	69.00	69.00	69.00			Monthly accounting software licenses
Survey Monkey					5 750 40									Cancelled last season
Audit and legal fees				3,000.00	5,753.43						3,000.00		11,/53.43	MNP Fees (Actuals - from prior FY)
Office expenses								(05.00					105.00	
Supplies Chamber of Commerce	055.00							625.00						Estimate for postage, stationary, and other Annual fee
	255.30		375.00											Estimated about 5 per year for new members
Board member Hawks jackets			375.00		50.00									
Official games sheets Room rentals					50.00									Purchsaed trhough HNS Beginning of season to block for all evaluations
Office Insurance	800.00				523.15									On centennial equipment room and office
Registry of Joint Stocks	600.00									31.15				Prior year
PO Box			276.00							51.15				Prior year
Meals	150.00		270.00						200.00					Mid-year meeting + AGM + June Strategy
incars	130.00								200.00				330.00	inite year meeting + Aoivi + June Strategy
Administration Costs	5,021.75	7,316.45	4,487.45	18,073.95	10,338.03	3,836.45	3,898.95	4,461.45	4,036.45	3,930.10	6,836.45	-	72,237.44	

Estimate per player 111.13



Halifax Hawks Minor Hockey Association Operations Actuals 2022 / 2023 Season 229

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	June	July	August	September	October	November	December	January	February	March	April	May	Total	Comments
venues														
Tryouts				34,250.00									34,250.00	
Development sessions											\$7,709.34		7,709.34	Actuals
Camps		20,036.96	44,770.00											See camp tracker
		.,												
al Revenues	-	20,036.96	44,770.00	34,250.00	-	-	-	-	-	-	7,709.34		106,766.30	
enses														
let ice	-	-	-	3,999.16	(4,590.21)	7,928.56	9,984.46	7,705.55	1,668.31	(6,290.95)	21,660.00		42.064.88	See ice reconciliation
echnical Director				-,	(.,=	.,	.,	.,	.,	(-,=)	,		,	
Wages	5,125.00	5,125.00	5,125.00	5,125.00	5,125.00	5,125.00	5,125.00	5,125.00	5,125.00	5,125.00	5.125.00		56,375.00	
Profit share	250.00	1.507.79	5,125.00	3,123.00	5,125.00	5,125.00	5,125.00	5,125.00	3,123.00	1.541.87	3,123.00			20% of net profits of camps and development
	250.00	1,507.79												
ravel				100.00	100.00	100.00	100.00	100.00	100.00	100.00				KM eimbursement for Tim travel
Cellphone	60.00	60.00	60.00	60.00	60.00	60.00	60.00	60.00	60.00	60.00	60.00		660.00	
mployee benefits	333.33	333.33	333.33	333.33	333.33	333.33	333.33	333.33	333.33	333.33	333.33		3,666.67	Canadina Chamber of Commerce plan
mployer taxes	212.35	259.14	203.05	203.05	398.19	203.05	203.05	203.05	203.05	260.41	203.05		2,551.44	
nmunications														
oaching tool				1,200.00									1 200 00	Coaches Site
oach welcome packs				300.00										Per Tim, season kick-off welcome bags
outs & evaluations				300.00									300.00	rei min, season kick-on welcome bags
					40 504 44								40 504 44	
e time					13,521.46									See ice reconciliation
Officials					4,500.00									Officials during tryouts + \$100 phone bill
valuators					9,040.00								9,040.00	Estimated based on prior year
vleals					500.00								500.00	Meals for evaluators and volunteers
quipment													-	
nps														
ce time		7,278.02		9,860.94									17 120 04	Per camp tracker
osts		5,220.00		8,680.70										Per camp tracker
quipment			2,300.00										2,300.00	Per Tim for danglers, cones, etc
ice Development														
Soalie					1,503.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00			6,503.00	Empire Goaltending - Actuals
e time					370.45	1,296.58	1,296.58	1,296.58	1,296.58	370.45			5.927.21	Development ice times (goalie, skills, etc)
evelopment session instruction						450.00	450.00	450.00	450.00					Instructors during development sessions
Coach education and mentorship	4,000.00					100.00	2,000.00	100.00	100.00		5,000.00			\$4K for June Coaches site PD, \$2K for coach mentor, \$5K for HC Instructor
icial cellphone	4,000.00		100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	3,000.00			Ryan's cellphone to manage leagues
			100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00			800.00	kyan's celiphone to manage leagues
tification														
INS Insurance								12,060.00						200 volunteers at \$63.30 each
ICCP					6,000.00									Estimate from prior years
SP					6,000.00								6,000.00	Estimate from prior years
riminal background					1,500.00								1,500.00	Estimate of 25 new applications required
Expenses	9,980.68	19,783.28	8,121.38	29,962.18	49,706.89	16,596.52	20,652.42	28,433.51	10,336.27	2,600.11	32,381.38		228,554.63	
Instations	0.000.40	(252.60)	(2( (40 ( 2))	(4.207.02)	40 704 00	14 504 50	20.452.42	20.422.E1	10.337.37	2 (00 11	24 (72 04		101 700 00	
perations	9,980.68	(253.68)	(36,648.62)	(4,287.82)	49,706.89	16,596.52	20,652.42	28,433.51	10,336.27	2,600.11	24,672.04		121,788.33	

Estimate per player 187.37



### Halifax Hawks Minor Hockey Association Ice Reconciliation Actuals 2022 / 2023 Season

	June	July	August	September	October	November	December	January	February	March	April	May	Total	Comments	
Centennial															
Hours	6	5	-	66	131	124	142	129	116	123	36		867	Per ice time allotment estimate	
Cost	210.00	210.00	210.00	210.00	210.00	210.00	210.00	210.00	210.00	210.00	210.00			Same as prior year	
Monthly invoice	1,260.01	1,050.01	-	13,860.10	27,510.20	26,040.19	29,820.21	27,090.19	18,090.00	29,885.00	28,660.00		172,295.89		
Fourm/Civic															
Hours					215	156	183	165	184	154	-			Per ice time allotment estimate	
Cost	190.00	190.00	190.00	190.00	190.00	190.00	190.00	190.00	190.00	190.00	190.00			Same as prior year	
Monthly invoice	-	-	-	-	14,000.00	36,830.45	25,820.32	37,270.43	32,210.39	9,520.00	-		155,651.59		
lustadia															
Hours	12	12			15	14	12	15	14	14	-			Per ice time allotment estimate	
Cost	207.00	207.00	207.00	207.00	207.00	207.00	207.00	207.00	207.00	207.00	207.00			Same as prior year	
Monthly invoice	2,484.00	2,484.00	-	-	3,105.00	2,898.00	2,484.00	3,105.00	2,898.00	2,898.00	-		18,474.75		
SMU													-		
Hours					10	7	9	10	10	10	-			Per ice time allotment estimate	
Cost	230.00	230.00	230.00	230.00	230.00	230.00	230.00	230.00	230.00	230.00	230.00			Same as prior year	
Monthly invoice	-	-	-	-	7,360.00	7,130.00	4,830.00	6,210.00	6,440.00	3,450.00	-	-	35,420.00		
															Avg. hourly sessi
Monthly Ice Cots	3,744.01	3,534.01	-	13,860.10	51,975.20	72,898.64	62,954.53	73,675.62	59,638.39	45,753.00	28,660.00	-	381,842.23		185.
Sold ice															
Tryouts					(13,521.46)									Per operations Actuals	
Camps			-	(9,860.94)										Per operations Actuals	
Development icetime	(3,744.01)	(3,534.01)			(370.45)	(1,296.58)	(1,296.58)	(1,296.58)	(1,296.58)	(370.45)	-	-		Per operations Actuals	
U15 Major					(1,140.00)	(1,140.00)	(1,140.00)	(1,140.00)	(1,140.00)	(1,140.00)	-	-		16 home games + 2 playoffs per season @ 2-hours each	
Team ice allocation					(40,533.50)	(40,533.50)	(40,533.50)	(40,533.50)	(40,533.50)	(40,533.50)	-	-		Per Actuals Division	
Other icetime resale						(5,000.00)	(5,000.00)	(5,000.00)	(5,000.00)					Estimate sold to teams through seson	
Give Back					(1,000.00)	(17,000.00)	(5,000.00)	(18,000.00)	(10,000.00)	(10,000.00)	(7,000.00)		(61,000.00)	Estimate	
				2 000 1	(1 500 65)	7 000 5 1	0.004.55	7 705 55	4 / / 0 05	(1 000 05)	01 / / 0 07		01.405.10	This much a second with the Astroph One with the Astroph	
Net ice rental	-	-	-	3,999.16	(4,590.21)	7,928.56	9,984.46	7,705.55	1,668.31	(6,290.95)	21,660.00	-	21,491.63	This number goes to the Actuals Operations tab	



Halifax Hawks Minor Hockey Association Equipment Actuals 2022 / 2023 Season

	June	July	August	September	October	November	December	January	February	March	April	May	Total	Comments
Expenses Socks Special Projects (fully expensed) Depreciation Hawks branded masks Development equipment										7,731.22	13,551.91 27,172.54		13,551.91 34,903.76 -	Socks for competitive teams See reconciliation below Puck bags, jersey bags, pucks, coach jackets
Total expenses	-	-	-		-			-	-	7,731.22	40,724.45	-	48,455.67	

Estimate per player 74.55

Capital Jerseys Other equipment Capital - Centre Ice Branding Capital - Centennial Build out (2)		48,850.00 32,749.23							48,850.00 32,749.23 - -	
Total capital	-	81,599.23	-	-	-	-	-	-	81,599.23	



Halifax Hawks Minor Hockey Association Fundraising and Investment Budget 2022 / 2023 Season

	June	July	August	September	October	November	December	January	February	March	April	May	Total	Comments
Revenues Interest							200.00							Interest on GIC
Fundraising Donations	15.000.00				100.00	100.00	1.000.00	3,000.00						Rawk the rink Scotiabank (\$1000) Future of Hockey (\$10000), Jumpstart, others
Total Revenues	15,000.00	-		-	100.00	100.00	1,200.00	6,000.00	-	-	-	-	22,400.00	
F														
Expenses Bursery														No expense - insurance to sponsor a player capture cost of player in Divisional tab
Advertising			232.50										232.50	
Hawks Fun Day / Volunteer appreciati Community costs			400.00					1,000.00						Rawk the rink - investment Equipment Library from Jumpstart captured in equipment purchase (see equipment)
Equipment			100.00			5,000.00								33% of Jimpstart
Total Expenses		-	632.50	-	-	5,000.00	-	1,000.00	-		-	-	6,632.50	
Net Fundraising and Investment	(15,000.00)	-	632.50		(100.00)	4,900.00	(1,200.00)	(5,000.00)	-	-	-	-	(15,767.50)	



### Halifax Hawks Minor Hockey Association Actual Player Participation by Division 2022 / 2023 Season

		ŀ	Prior Year Actual			5-year Average	2022/2023	Difference
	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	J-year Average	Forecast	Difference
Age Groups								
U7	113	100	95	96	113	103	107	4
U9	127	115	109	105	115	114	104	(10)
U11	131	136	127	116	122	126	102	(24)
U13	130	128	132	133	118	128	127	(1)
U15	124	100	115	114	109	112	105	(7)
U18	109	116	108	98	96	105	84	(21)
U20	20	17	20	17	20	19	21	2
Total Players	754	712	706	679	693	709	650	(59)